

Board of Directors AGENDA

PLEASANT HILL RECREATION & PARK DISTRICT

MISSION STATEMENT

In order to serve the diverse recreational needs of individuals and families and to enrich the quality of life for all residents, the Pleasant Hill Recreation & Park District is committed to providing park facilities, open space, and programs and activities for all ages.

ADMINISTRATION OFFICE 147 GREGORY LANE, PLEASANT HILL CONFERENCE ROOM

Budget & Finance Committee Meeting Tuesday, January 23, 2018 5:00 P.M.

Chair: Sandra Bonato Member: Andrew Pierce

- 1. Call to Order
- 2. Roll Call
- 3. Public Comment

Five minutes may be allotted to each speaker and a maximum of twenty (20) minutes to each subject matter. The public may speak regarding agenda items at the time the matter is taken up. Non-agenda items can be addressed under Public Comment.

- 4. Review and Discussion Regarding 2017 Salary Survey for Full-Time Positions (Attachment A)
- 5. Information from the General Manager Regarding Potential Outsourcing of Payroll Functions to Improve Efficiencies
- 6. Items for future discussion

Documents that are disclosable public records required to be made available under California Government Code Section 54957.5 (b) (1) and (2) are available to the public for inspection at no charge during business hours at our administrative office located at 147 Gregory Lane, Pleasant Hill, California.

The Pleasant Hill Recreation & Park District will provide reasonable disability-related modification or accommodations to a person who requires such in order to participate in the meeting of the Board of Directors. Please contact Susie Kubota (925) 682-0896 at least 48 hours before the meeting.

STAFF REPORT

Date: January 23, 2018

To: Budget & Finance Committee

From: Michelle Lacy, General Manager

Re: Review and Discussion Regarding 2017 Salary Survey for Full-Time

Positions

The current District Employee Handbook states that the District will undergo a survey of comparable positions in nine stated agencies every two years. The stated agencies include Hayward Area Recreation District, City of Concord, City of Walnut Creek, City of Pleasant Hill, Livermore Area Recreation and Park District, East Bay Regional Park District, Mt. Diablo Unified School District (MDUSD), Contra Costa County (CCC) and the City of Martinez.

Attached as Exhibits 1 is the compiled information for the comparable agencies listed in the Employee Handbook. Many of the agencies do not have comparable positions nor are they comparable in size and scope therefore a number of positions which are the most similar have been identified. Those are indicated with a designated number and footnote of the comparable position is included.

Due to the large number deficiencies in finding comparable positions for MDUSD and CCC, Exhibit 2 is a compilation of survey results with MDUSD and CCC eliminated and the City of Lafayette added in their place.

The Employee Handbook does not currently address the District's stance on where its salaries should be in relation to comparable agencies. The handbook states that the comparable wage should be the "above average factor," but it is not clear what that truly means in relation to salaries.

It is requested the Committee review the results of the salary survey provide input regarding the preferred method for calculating comparable salaries.

EXHIBITS:

Exhibit 1: 2017 Salary Survey Including All Agencies Listed as Comparable in

Current Employee Handbook

Exhibit 2: 2017 Salary Survey Without Contra Costa County, Mount Diablo Unified

School District and Adding City of Lafayette

SALARY SURVEY 2017 - Agencies identified in Employee Handbook

All amounts shown at highest step rate using 2017/18 pay levels as of Oct 2017

| | Monthly Pay Rates Shown At Top Step Level | | | | | | | | | | | |
|---------------------------------|---|--------------|------------|--------|-----------|-----------------|------------|------------|--------------|--------------|--------------|------------|
| | | | | | | | | | Contra Costa | Average Pay | PHRPD | % of PHRPD |
| Position/Title | LARPD | Walnut Creek | Martinez | HARD | EBRPD | City of P. Hill | MDUSD | Concord | County | All Agencies | Pay Rates | Pay to Avg |
| General Manager | 15,297 | 19,615 (1) | 18,454 (1) | 15,412 | 28,550 | 21,770(1) | 14,371(12) | 17,163(10) | 27,420(16) | 19,787 | 13,625 | 68.86% |
| Park Superintendant | 9,366 (8) | 9,745 | 0 | 12,213 | 13,338 | 12,228(6) | 10,034 | 12,990 | 9,033(17) | 12,647 | 10,773 | 85.18% |
| Park Supervisor | 7,786 | 6,167 | 6,719 | 8,390 | 7,597 | 8,894(15) | 6,735 | 6,468 | 6,139 | 7,211 | 6,610 | 91.67% |
| Park Maintenance Staff II | 5,368 | 6,352 | 5,334 | | 5,487 | 5,881 | 6,012 | | 5,585 | 5,734 | 5,838 | 101.82% |
| Park Maintenance Staff I | 4,708 | 5,908 | 4,886 | 5,055 | 5,187 | 5,238 | 3,785 | 5,701 | 3,845 | 4,924 | 5,195 | 105.51% |
| Recreation Superintendant | | 10,575(4) | | 12,213 | 13,338 | | | | | 12,042 | 10,773 | 89.46% |
| Recreation & Parks Manager | 9,366 (9) | | | | | | | | | 9,366 | 8,416 | 89.86% |
| Recreation Supervisor -Level II | 7,417 | 10,575 | 6,964 | 8,390 | | | | | | 8,337 | 7,564 | 90.73% |
| Recreation Supervisor -Level I | | 8,294 | | 6,416 | 6,305 | | | 6,661 | | 6,919 | 6,576 | 95.04% |
| Recreation Coordinator | 5,049 | 6,478 | 5,736 | 5,074 | 5,876 | | | 4,923 | | 5,523 | 5,276 | 95.53% |
| Building Maint. Superintendant | 9,366 (8) | 9,745 | 0 | | 12,125 | 12,228(6) | 10,127 | 12,990 | 11,253(18) | 11,119 | 10,773 | 96.89% |
| Building Maintenance Supervisor | 7,416 | | 6,719 | 6,926 | | 8,894(15) | 6,735 | | 4,765 | 6,909 | 6,610 | 95.67% |
| Building Maintenance Craftsman | 5,963 | 6,534 | 6,502 | 6,791 | 6,628 | 7,017 | 6,014 | 6,159 | | 6,451 | 6,610 | 102.46% |
| Lead Custodian | 5,962 | 5,336 | 4,706 | 5,174 | | | 4,840 | 4,590 | 3,957 | 4,938 | 4,642 | 94.01% |
| Custodians | 2,638 | 4,590 | 4,471 | | | | 4,614 | 4,006 | 3,483 | 3,967 | 24.02/hr(14) | |
| Marketing Director | 4,671 | 9,240 | | | 7,356(13) | 8,042(7) | | 6,219 (11) | 6,678(19) | 7,034 | 6,833 | 97.14% |
| Special Events Coordinator | 4,854 | 6,478 | | 5,074 | 5,876 | | | 4,923 | | 5,441 | 5,271 | 96.88% |
| Kidstop Director | 0 | | | | | | | | | 0 | 6,579 | |
| Administrative Assistant | 5,291 | 5,673 | 5,333 | 5,126 | 4,994 | 5,273 | 5,054 | 4,923 | 4,771 | 5,160 | 5,013 | 97.16% |
| Executive Secretary | | 6,389 | 6,073 | 6,514 | 8,089 | 6,783 | 5,572 | 6,595 | 6,147 | 6,520 | 5,945 | 91.18% |
| Adnin Services/Finance Manager | 9,786 | 12,395 | 14,277 | 8,640 | 17,630 | 16,561 | 12,849 | 12,990 | 20,262 | 13,932 | 10,773 | 77.32% |
| Accounting Assistant/Payroll | 6,036 | 5,861 | 4,886 | 6,416 | 5,263 | 6,212 | 5,144 | 7,439 | 5,293 | 5,839 | 5,379 | 92.12% |
| | | | | | | | | | | \$169,798 | \$155,074 | 91.33% |

- (1) Used City Manager
- (2) Used Program Manager
- (3) used Public Works Mgr.
- (4) Used Program Manager
- (5) Used Arts & Recreation Director
- (6) Used Maintenance Superintendent
- (7) Used Admin Analyst/Community
- Relations Specialist
- (8) Used Parks & Facilities Mgr
- (9) Used Department Mgr
- (10) Used Director of Parks & Recreation

- (11) Used Web Coordinator
- (12) Used Asst Superintendent
- (13) Used Public Info Supervisor
- (14) All custodians work less than 2080 hrs/yr
- (15) Used Senior Maintenance Worker
- (16) Used County Administrator
- (17) Used Buildings and Grounds Mgr
- (18) Used Supervising Capital Facilities Project Mgr
- (19) Used Web Producer

SALARY SURVEY 2017- Without CC County and MDUSD adding Lafayette

All amounts shown at highest step rate using 2017/18 pay levels as of Oct 2017

Monthly Pay Rates Shown at Top Step

| Position/Title | | | | | | | | City of | Average Pay | PHRPD | % of PHRPD |
|---------------------------------|----------|--------------|------------|--------|----------|----------------|------------|-----------|--------------|--------------|------------|
| | LARPD | Walnut Creek | Martinez | HARD | EBRPD | City of P Hill | Concord | Lafayette | All Agencies | Pay Rates | Pay to Avg |
| General Manager | 15,297 | 19,615 (1) | 18,454 (1) | 15,412 | 28,550 | 21,770(1) | 17,163(10) | 19,890(1) | 19,519 | 13,625 | 69.80% |
| Park Superintendant | 9366 (8) | 9,745 | 0 | 12,213 | 13,338 | 12228(6) | 12,990 | 8347(16) | 11,175 | 10,773 | 96.40% |
| Park Supervisor | 7,786 | 6,167 | 6,719 | 8,390 | 7,597 | 8894(15) | 6,468 | | 7,431 | 6,610 | 88.95% |
| Park Maintenance Staff II | 5,368 | 6,352 | 5,334 | | 5,487 | 5,881 | | | 5,684 | 5,838 | 102.70% |
| Park Maintenance Staff I | 4,708 | 5,908 | 4,886 | 5,055 | 5,187 | 5,238 | 5,701 | | 5,240 | 5,195 | 99.13% |
| Recreation Superintendant | | 10575(4) | | 12,213 | 13,338 | | | 13399(17) | 12,381 | 10,773 | 87.01% |
| Recreation & Parks Manager | 9366 (9) | | | | | | | | 9,366 | 8,416 | 89.86% |
| Recreation Supervisor -Level II | 7,417 | 10,575 | 6,964 | 8,390 | | | | 7,418 | 8,153 | 7,564 | 92.78% |
| Recreation Supervisor -Level I | | 8,294 | | 6,416 | 6,305 | | 6,661 | | 6,919 | 6,576 | 95.04% |
| Recreation Coordinator | 5,049 | 6,478 | 5,736 | 5,074 | 5,876 | | 4,923 | 6,013 | 5,593 | 5,276 | 94.34% |
| Special Events Coordinator | 4,854 | 6,478 | | 5,074 | 5,876 | | 4,923 | 6,013 | 5,536 | 5,271 | 95.21% |
| Kidstop Director | 0 | | | | | | | | 0 | 6,579 | |
| Building Maint. Superintendant | 9366 (8) | 9,745 | 0 | | 12,125 | 12228(6) | 12,990 | 8347(16) | 10,684 | 10,773 | 100.84% |
| Building Maintenance Supervisor | 7,416 | | 6,719 | 6,926 | | 8894(15) | | | 7,489 | 6,610 | 88.27% |
| Building Maintenance Craftsman | 5,963 | 6,534 | 6,502 | 6,791 | 6,628 | 7,017 | 6,159 | | 6,513 | 6,610 | 101.48% |
| Lead Custodian | 5,962 | 5,336 | 4,706 | 5,174 | | | 4,590 | | 5,154 | 4,642 | 90.07% |
| Custodians | 2,638 | 4,590 | 4,471 | | | | 4,006 | 5,109 | 4,163 | 24.02/hr(14) | |
| Marketing Director | 4,671 | 9,240 | | | 7356(13) | 8042(7) | 6219 (11) | | 7,106 | 6,833 | 96.16% |
| Administrative Assistant | 5,291 | 5,673 | 5,333 | 5,126 | 4,994 | 5,273 | 4,923 | 5,740 | 5,294 | 5,013 | 94.69% |
| Executive Secretary | | 6,389 | 6,073 | 6,514 | 8,089 | 6,783 | 6,595 | | 6,741 | 5,945 | 88.20% |
| Adnin Services/Finance Manager | 9,786 | 12,395 | 14,277 | 8,640 | 17,630 | 16,561 | 12,990 | 15,410 | 13,461 | 10,773 | 80.03% |
| Accounting Assistant/Payroll | 6,036 | 5,861 | 4,886 | 6,416 | 5,263 | 6,212 | 7,439 | 5,770 | 5,985 | 5,379 | 89.87% |
| | | | | | | | | | \$169,587 | \$155,074 | 91.44% |

- (1) Used City Manager
- (2) Used Program Manager
- (3) used Public Works Mgr.
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Relations Specialist

- (8) Used Parks & Facilities Mgr
- (9) Used Department Mgr
- (10) Used Director of Parks & Recreation

- (11) Used Web Coordinator
- (13) Used Public Info Supervisor
- (14) All custodians work less than 2080 hrs/yr
- (15) Used Senior Maintenance Worker
- (16) Used Facility/Parks Maintenance Supervisor
- (17) Used Parks, Trails and Recreation Director